



**GUIDELINES FOR  
*LIFE MEMBER*  
INVOLVEMENT  
IN ASCE**

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## **1. THE OPPORTUNITY**

Life Member status is generally conferred by ASCE when a member reaches age 65 and fulfills a number of years of ASCE membership. Current data indicates that there about 20,000 Life Members, which is about 15% of ASCE membership, and the numbers will certainly grow in the future. A recent survey by ASCE shows that the membership group is underutilized and that few Sections/Branches have engaged in specific efforts or programs to recruit this specific group into their organization. There are many long-time members that maintain their Section/Branch involvement as they move to Life Member status. Studies show, however, that many Life Members are not involved with local geographic organizations because they relocated to a new area and do not have local contacts, they have had a long break in service and do not see an opportunity to re-engage with their local organization, or their career focus with ASCE has been only technical and they do not have contacts with their local organizations.

These Life Members provide an outstanding opportunity to bring new, untapped resources to a local organization. Life Members have the energy, experience and the enthusiasm to be involved in a great variety of activities that serve their desire to contribute to their chosen profession, but also is of service to the local organization membership.

A number of Section/Branch leaders have expressed an interest in working towards more Life Member involvement and suggested that specific materials supporting start up activities would be very helpful. In response to this interest, the following Guidelines were prepared to provide proven concise steps on how a local organization can engage Life Members. Large numbers are not needed to start the initiative. The Guidelines show how one person can get it started. Review the Guidelines and see how all organizations can easily benefit from an increase in Life Member participation.

## **2. GETTING STARTED**

Two steps are essential in the beginning. First, an officer of the local organization must believe in the value of more Life Member participation and support the commitment of resources to the effort. Second, a motivated and enthusiastic Life Member champion must be selected that can contact and recruit other Life Members and foster their involvement in local organization activities. In some cases an organization may find it appropriate to create a start up team.

The initial task is to determine the specific activities in which Life Members will be invited to participate. Life Member surveys indicate that they value specific activities and interaction with other Life Members. The first opportunity is participation in local organization activities. Next, is an evaluation on how Life Member experiences can be utilized to staff new initiatives within the Section or Branch. Examples that were provided in the recent ASCE survey include infrastructure projects, disaster assistance, fund raising, and special events. And finally, Life Member only activities should be considered since peer relationships and face to face contact are a high priority for this group. There is a discussion of the very successful Los Angeles Section Life Member Forum in the Appendix. A few organizations will be able to

match their total effort, but every organization can select specific items from the list of successful activities that they currently conduct.

The most important Life Member activity is an annual or monthly recognition event. A formal presentation of the Life Member certificate at a specific meeting shows the member that their contributions to the Society are appreciated. In many cases this will be the only opportunity the local organization has to have a face to face discussion with the member and invite their participation in local activities.

Once the specific opportunities to participate are identified, an invitation letter and interest questionnaire can be transmitted to the Life Members within their geographic area. The specific number of Life Members for each Section and Branch is identified in the Appendix. Responses to the questionnaire provide the starting point for increasing Life Member participation in the local organization.

The information in the Guidelines is designed to provide specific information to support the process that is described above. A list of activities is provided that are currently performed by Life Members in a Section or Branch. Critical success factors have been identified, that if utilized, will enhance the prospects for success. There are four organization models that can be used to establish the appropriate starting point based on activity level and organization size. As Life Member activities increase, the organization model can progress from an individual to a group to a committee and for a few groups to the forum level. There is a discussion on recruitment and unique considerations. Responses to Life Member Survey Question #3 in Appendix B show the many ways that Section and Branches currently recognize Life Members. Sample invitation letters and a questionnaire are provided in Appendix D and E respectively, to help an organization get started with the first communication.

The information that follows in the Guidelines will assist in bringing Life Member resources to the local organization.

### **3. ACTIVITIES**

Because of the experience, knowledge, wisdom, and discretionary time available to many Life Members, there are a number of activities which they could undertake, either individually or collectively. In the process they could add great value to ASCE, to the community in which they live, and, at the same time get a sense of contribution and accomplishment on a professional and personal level.

Following are some of the activities that have already been done by Life Members at the Section and Branch level:

1. Recognize their peers through Awards Programs and/or on achieving levels of recognition, such as becoming a Life Member.

2. Recognize Life Members through articles in Section/Branch Newsletters.
3. Volunteer for Section/Branch activities.
4. Promote ASCE Initiatives at the Local/Regional or Society level.
5. Organize and/or provide speakers for a speakers bureau.
6. Help improve communications through work on a web site or by providing hard copies for those who don't use computers.
7. Prepare a Life Members Newsletter.
8. Lead and/or participate in Engineer Week activities.
9. Organize History and Heritage projects/activities.
10. Assist Student Chapters with programs/activities. \*
11. Mentor students and Younger Members.\*
12. Involvement with engineering related public projects (speak at public hearings, etc).
13. Lead and/or assist with the preparation and dissemination of local Infrastructure Report Cards.
14. Organize or assist in disaster preparedness programs.
15. Offer transportation to other Life Members who want to participate but can no longer drive.
16. Help with fundraising such as golf tournaments and seminars.
17. Assist other Life Member Groups get started.
18. Digitize Section/Branch records and important historical information.

\* Life Members, engineering students and Younger Members seem to have an affinity for each other. Life Members have a wealth of experience at the end of their careers that they are willing to share and students and Younger Members are looking for advice and mentoring as they begin their careers.

#### 4. **CRITICAL SUCCESS FACTORS**

From the experience of existing Life Member efforts, the following are a few factors that are critical to their success.

1. A key person, or Champion, must start the effort by identifying, communicating with, and developing interest and enthusiasm among other Life Members. This person must believe in the opportunity to involve Life Members and be able to generate interest from other Life Members.
2. Section/Branch support and follow-up is necessary to give the Champion/Group a reference place in ASCE.
3. There must be meaningful activities.
4. Need to develop a network that fosters peer relationships and communication. Life Members want to stay connected.
5. Activities that have an engineering focus are most successful.
6. Combinations of technical and social activities that allow for spouse/significant involvement are supported.

7. Need to have an active monthly or annual recognition program for new Life Members that allows them to feel good about their careers and provides an opportunity to invite local organization participation.
8. Person to person contacts are most effective.

## 5. ORGANIZATION OPTIONS

Since there is a broad range of sizes, densities, and environments of the 240+ local organizations of ASCE, one size would not fit all. When undertaking a new effort it is also important to start small and grow as the opportunity presents itself. Therefore, there are four basic organizational options to consider when initiating a Life Member program.

The first, and most essential, is the Life Member Champion. This person must see the value of Life Member participation both to the member and to ASCE. The Champion should have the ability to define opportunities for Life Members in that specific Section/Branch and to recruit and engage others. The Champion could initiate the invitation letter and questionnaire to define the numbers and areas of interest of Life Members in the organization. At this point it may be appropriate for the Section/Branch to coordinate their interest with the existing activities of the organization.

Interest levels may increase to a point that additional support is desired. A Life Member Group could be formed to facilitate Life Member involvement and also to consider initiatives or new efforts within the local organization that could be fully staffed by Life Members. This would be an informal group working together at their own time and pace.

If the experience of the Los Angeles Section Life Member Forum is an indicator, as Life Member participation grows there may be an interest in Life Member activities. They will continue to support Section/Branch activities, but will also enjoy increasing peer relationships. This would probably drive the need to establish a Life Member Committee. This would involve selecting Committee leadership and more formal scheduling. The Committee might do some reporting to the Section/Branch Board and may involve funding from the Section/Branch to help carry out agreed upon responsibilities and activities.

If interest continues to grow a Life Member Forum should be considered. A Forum is an organization that, in addition to serving needs of the general organization, has Life Member Committees with specific tasks and Life Member programs and field trips. This level of organization would probably lead to a formal reporting relationship with their local organization. The Los Angeles Life Member Forum outlined in Appendix C is the model for the Forum organization.

## 6. RECRUITMENT/UNIQUE CONSIDERATIONS

The key to recruitment of Life Members is offering activities that respond to their interests and under conditions that they are able to participate. Life Members want to be involved in specific activities and

favor those activities that have engineering aspects. Unique considerations for Life Members may include hard copies of communications, daytime meetings and transportation assistance.

Recruitment of existing Life Members can be initiated with the invitation letters and questionnaire that are provided in the Appendices. Responses to the questionnaire should be acknowledged with a telephone call or a face to face contact. Personal contact was a key to the growth and success of the Los Angeles Section Life Member Forum.

New Life Members can best be recruited at an annual or monthly recognition event. Following are examples of current Section/Branch Life Member recognitions:

1. Framed certificate
2. Paid meal, some include a guest
3. Name in program
4. Biographical information on Web Site
5. Biographical information reported at meeting
6. Biographical information provided in a book at annual recognition lunch

The keys to the recognition event are to make it clear to the Life member that their years of service are valued and that the Section/Branch is interested in their service in the future.

## **7. FINAL THOUGHTS**

The number of Life Members in Sections and Branches is shown in Appendix A and ranges from about 40 to 1000. A five to ten percent response from small organizations provides two to four motivated volunteers, which is a significant new resource with great potential for service. A one percent response from a large organization results in ten new volunteers, which is also a major new resource. The ASCE study on Life Members has shown that the program outlined in these Guidelines will result in increased Life Member participation at the local level. The keys are Section/Branch support, a motivated champion, and a program that utilizes the elements of these Guidelines that are appropriate for the specific Section or Branch.

## APPENDICES



## APPENDIX A

## ASSIGNED NUMBER OF LIFE MEMBERS BY SECTION

Region	Section	Fellow	Member	Affiliate	Honorary	Life Members
<b>REGION 1</b>						
1	BOSTON SOCIETY OF CIVIL ENGINEERS SECTION	118	385	18	2	523
1	BUFFALO SECTION	14	44	3	0	61
1	CONNECTICUT SOCIETY OF CIVIL ENGINEERS SECTION	66	147	14	0	227
1	ITHACA SECTION	11	29	0	1	41
1	MAINE SECTION	13	84	4	0	101
1	METROPOLITAN SECTION	211	485	33	3	732
1	MOHAWK-HUDSON SECTION	33	102	6	0	141
1	NEW HAMPSHIRE SECTION	21	69	7	0	97
1	NEW JERSEY SECTION	142	479	35	0	656
1	PUERTO RICO SECTION	19	66	11	0	96
1	RHODE ISLAND SECTION	11	45	3	0	59
1	ROCHESTER SECTION	10	38	0	0	48
1	SYRACUSE SECTION	11	44	4	0	59
1	VERMONT SECTION	11	41	3	0	55
<b>REGION 1 TOTALS</b>		<b>691</b>	<b>2,058</b>	<b>141</b>	<b>6</b>	<b>2,896</b>
<b>REGION 2</b>						
2	CENTRAL PENNSYLVANIA SECTION	43	135	7	0	185
2	DELAWARE SECTION	13	44	5	0	62
2	LEHIGH VALLEY SECTION	13	78	7	3	101
2	MARYLAND SECTION	64	269	16	0	349
2	NATIONAL CAPITAL SECTION	164	422	37	7	630
2	PHILADELPHIA SECTION	57	243	9	2	311
2	PITTSBURGH SECTION	33	201	12	2	248
<b>REGION 2 TOTALS</b>		<b>387</b>	<b>1,392</b>	<b>93</b>	<b>14</b>	<b>1,886</b>
<b>REGION 3</b>						
3	AKRON/CANTON SECTION	13	43	1	0	57
3	CENTRAL ILLINOIS SECTION	33	102	2	2	139
3	CENTRAL OHIO SECTION	30	91	2	1	124
3	CINCINNATI SECTION	18	60	2	0	80
3	CLEVELAND SECTION	28	110	2	0	140
3	DAYTON SECTION	15	43	5	0	63
3	DULUTH SECTION	3	19	3	0	25
3	ILLINOIS SECTION	151	378	19	5	553
3	MICHIGAN SECTION	85	270	15	0	370
3	MINNESOTA SECTION	42	148	12	1	203
3	NORTH DAKOTA SECTION	4	16	1	0	21
3	QUAD CITIES SECTION	12	31	3	0	46
3	TOLEDO SECTION	12	30	1	0	43
3	WISCONSIN SECTION	47	222	13	1	283
<b>REGION 3 TOTALS</b>		<b>493</b>	<b>1,563</b>	<b>81</b>	<b>10</b>	<b>2,147</b>

Region	Section	Fellow	Member	Affiliate	Honorary	Life Members
<b>REGION 4</b>						
4	ARKANSAS SECTION	21	78	6	1	106
4	INDIANA SECTION	44	167	4	3	218
4	KENTUCKY SECTION	31	104	4	0	139
4	NORTH CAROLINA SECTION	77	293	24	1	395
4	SOUTH CAROLINA SECTION	64	159	16	0	239
4	TENNESSEE SECTION	90	259	15	0	364
4	VIRGINIA SECTION	118	293	13	1	425
4	WEST VIRGINIA SECTION	11	58	3	0	72
<b>REGION 4 TOTALS</b>		<b>456</b>	<b>1,411</b>	<b>85</b>	<b>6</b>	<b>1,958</b>
<b>REGION 5</b>						
5	ALABAMA SECTION	61	162	10	0	233
5	FLORIDA SECTION	291	857	34	2	1,184
5	GEORGIA SECTION	89	241	21	0	351
5	LOUISIANA SECTION	59	214	10	0	283
5	MISSISSIPPI SECTION	34	110	8	0	152
<b>REGION 5 TOTALS</b>		<b>534</b>	<b>1,584</b>	<b>83</b>	<b>2</b>	<b>2,203</b>
<b>REGION 6</b>						
6	NEW MEXICO SECTION	34	115	4	1	154
6	OKLAHOMA SECTION	26	106	2	0	134
6	TEXAS SECTION	260	922	39	4	1,225
<b>REGION 6 TOTALS</b>		<b>320</b>	<b>1,143</b>	<b>45</b>	<b>5</b>	<b>1,513</b>
<b>REGION 7</b>						
7	COLORADO SECTION	117	373	21	7	518
7	IOWA SECTION	28	105	2	0	135
7	KANSAS SECTION	33	98	4	0	135
7	KANSAS CITY SECTION	67	200	6	1	274
7	MID-MISSOURI SECTION	1	2	0	0	3
7	NEBRASKA SECTION	20	67	3	0	90
7	SOUTH DAKOTA SECTION	6	32	3	0	41
7	ST. LOUIS SECTION	77	184	7	0	268
7	WYOMING SECTION	11	33	2	0	46
<b>REGION 7 TOTALS</b>		<b>360</b>	<b>1,094</b>	<b>48</b>	<b>8</b>	<b>1,510</b>

Region	Section	Fellow	Member	Affiliate	Honorary	Life Members
<b>REGION 8</b>						
8	ALASKA SECTION	16	66	2	0	84
8	ARIZONA SOCIETY OF CIVIL ENGINEERS SECTION	91	304	6	3	404
8	COLUMBIA SECTION	6	41	2	0	49
8	HAWAII SECTION	37	240	16	3	296
8	INLAND EMPIRE SECTION	16	75	3	0	94
8	MONTANA SECTION	13	52	6	0	71
8	NEVADA SECTION	39	131	6	0	176
8	OREGON SECTION	64	265	11	1	341
8	SEATTLE SECTION	72	305	17	1	395
8	SOUTHERN IDAHO SECTION	21	61	6	0	88
8	TACOMA-OLYMPIA SECTION	22	101	3	0	126
8	UTAH SECTION	30	107	9	0	146
<b>REGION 8 TOTALS</b>		<b>427</b>	<b>1,748</b>	<b>87</b>	<b>8</b>	<b>2,270</b>
<b>REGION 9</b>						
9	LOS ANGELES SECTION	292	1,011	51	4	1,358
9	SACRAMENTO SECTION	97	436	19	2	554
9	SAN DIEGO SECTION	60	221	9	0	290
9	SAN FRANCISCO SECTION	289	895	41	8	1,233
<b>REGION 9 TOTALS</b>		<b>738</b>	<b>2,563</b>	<b>120</b>	<b>14</b>	<b>3,435</b>
<b>TOTALS</b>		<b>4,406</b>	<b>14,556</b>	<b>783</b>	<b>73</b>	<b>19,818</b>

APPENDIX B

**LIFE MEMBER QUESTIONNAIRE**

**Section/Branch: Twenty Five out of Two Hundred Forty One Sections/Branches Responded**

**1. Do you have some type of a Life Member organization, committee, or champion?**

**If yes, please describe.**

- Yes: 3            Los Angeles Life Member Forum  
                     Southern Nevada Branch – currently inactive  
                     New Jersey – individual champion
- No: 22            Arizona Section – interest  
                     Austin Branch - interest

**2. How do Life Members participate in your organization (ie: mentoring, educational or public awareness outreach)?**

- Regular/General Member – 23
- Southern Nevada Branch  
    P.E. Exam support  
    Future City mentors/judges  
    Student Bridge Competition  
    Infrastructure History
- Los Angeles Life Member Forum  
    Disaster Preparedness  
    College Mentoring  
    Political Involvement – transportation infrastructure  
    Infrastructure Advisors  
    History & Heritage Support  
    Field Trips

**3. Does your organization have any sort of program for recognition for new Life Members (ie: a Life Members Recognition Event; or publishing new Life Members in your Newsletter or on your website)**

Annual Meeting: 13    Regular Meeting: 8    None: 4

- Other Recognition:
- Certificates Presented – 10
  - Meals Paid – 5
  - Name in Newsletter – 5
  - Name in Meeting Program – 2
  - Speaker at Meeting – 4

Web Site Listing - 2

**4. Do you have any ideas on how ASCE could improve the participation and involvement of Life Members at the Section and Branch level?**

Disaster Assistance – 1  
Improve Communication – 4  
Recognize – 2  
Newsletter Career Spotlight – 1  
Life Member newsletter – 1  
Volunteer for ASCE Activities – 2  
Promote ASCE Initiatives – 1  
Mentors – 3  
Student Chapters – 3  
Public Involvement – 2  
Infrastructure Activities -1  
Speakers Bureau – 2  
Engineers Week – 1  
History & Heritage – 1  
Offer Transportation – 1  
Fund Raising – 1  
Life Member Group Guidelines - 1

None: 4

## THE LOS ANGELES LIFE MEMBER FORUM

### Formation:

The Los Angeles Life Member Forum came into being in the early 1990's as a result of the efforts of Bob Bein, P.E., past President of ASCE and the Los Angeles Section, and retired Caltrans District Director, Keith McKean, P.E., now deceased.

Recognizing that most civil engineers have plenty of life and spunk left in them upon retiring from full-time practice Bob and Keith embarked upon a venture to harness their excess energy in service to the Society, while providing them the opportunity to remain active for many years after retirement, and giving them something to do that would be interesting to them, but which could also be of great assistance to other members.

### Activities:

The Forum holds monthly meetings to listen to technical presentations, foster liaisons with the LA Section, Younger Members, and students, plan luncheon and social events, and receive progress reports from committees. Attendance ranges from ten to twenty. The Forum is closely aligned with the Younger Member Groups with activities that include community service projects and social events. A Forum representative attends LA Section Board of Direction meetings and is included in their Roster.

The most important activity is the annual Life Member Brunch. The Los Angeles Section hosts every new Life Member and a guest at the Brunch. There is a program that includes invitations to participate in the Life Member Forum, a presentation by the ASCE National President Elect, and an introduction, with biography, of all Life Members in attendance. There is also a Life Member program document that includes a list of new Life Members and all submitted photographs and biographies.

Committees were formed in the LA Life Member Forum with the intent of providing activities aligned with individual preferences. Currently these include the Infrastructure Advisory, Disaster Assistance Liaison, Mentorship, Public Image, Political Involvement, Field Trips, and Habitat for Humanity.

The Infrastructure Advisory community monitors development plans for public facilities such as highways, airports, rail corridors, flood control, air quality improvement and congestion management, among others, and to alert public officials to possible alternatives to consider when adopting such facilities. Life members can take advantage of the fact that they are no longer tied to the policies of their former organizations and can take an independent view of what may be best for the future of society. In many cases ASCE's Life Member was the original planner/designer of the infrastructure under consideration which lends special credibility to the input. Committee recommendations have included the following:

- Congestion Management recommendations for the US 101/405 interchange, which is the most congested in the United States
- Alignment and construction recommendations for the Long Beach Freeway extension, which has been in dispute for over 20 years
- Project support for Groundwater Replenishment in Orange County, CA
- Support of historic community projects in Pasadena, CA
- Public support for Foothill Toll Road alignments with minimal environment impacts in Orange County, CA

The Disaster Assistance Liaison Committee identifies engineers who have expertise in various disciplines who are, or wish to become, certified by the State of California to assist public entities in times of catastrophic disasters, such as earthquakes, floods, and fires. Assistance is provided, where necessary, in acquiring the training required by the State for certification. A roster of qualified individuals is updated annually and submitted to the ASCE Disaster Assistance Committee. Over 200 members of the Los Angeles Section have taken the State certification class.

The Mentoring Committee provides Life Member support to students enrolled in a civil engineering curriculum at Southern California colleges and universities. Support is also provided to pre-college students at the high school level. Recent activities included career experience presentations at the "Introduction to Engineering" class at Santa Ana College and a civil engineering career discussion at Cypress College. Life Members have been judges at concrete canoe events.

The Public Image Committee's job is to publicize the activities of the civil engineering profession which have a bearing on quality of life. This effort is linked to the Infrastructure Advisory Committee. The public and the media have difficulty fully understanding complex public works projects, particularly when confronted by opposing special interest groups. Life Members have a unique opportunity to combine their specific knowledge on projects or technical areas along with the ability to present independent views.

The Political Involvement Committee encourages ASCE members to serve on various community governmental boards, such as city councils and the commissions that can benefit from input from a civil engineer.

The Field Trip Committee provides opportunities for Life Members to visit regional civil engineering projects. The most recent activity was a visit to a local nuclear power plant which was preceded by a technical presentation.

The Habitat for Humanity Committee provides technical review and assistance to the Younger Member Forum on plans, specifications, and construction of Habitat for Humanity projects.

Individual members have also embarked on significant projects. For example, a member compiled the entire history of the Los Angeles Section in digital format. Another member pursued an engineering stamp on behalf of ASCE. It has not been successful, but is an example of the opportunities that are available

The following critical success factors were identified by Forum members:

- The effort must have a leader that believes in the Life Member Forum concept and can communicate that concept to others.
- The leader must be willing to communicate face-to-face with other Life Members to encourage participation.
- There must be organization support or an individual in an organization that can provide needed resources.
- An annual Life Member recognition event is essential. It will bring these members to a Section/Branch meeting and provide the opportunity to encourage participation in Life Member activities. (Many active ASCE members move to a new area upon retirement and never become involved in local Section or Branch activities)
- Life Members want to participate in meaningful activities.
- Spouse involvement is important.
- A mix of technical and social activities works well.
- Life Members and Younger Members work well together.
- A meeting framework that allows Life Members to share career experiences is highly supported.
- A Forum can respond to Life Member interests for a “peer” organization that fosters a high quality meeting environment.
- Camaraderie is important to Life Members. As in all ASCE activities, “it’s the people” that sustains the interest.

The LA Life Member Forum makes significant and important contributions to the community and the Los Angeles Section and also provides an organization place for Life Members. It would appear that this model, and perhaps more modest forms of the model, could be successful in other Sections and Branches.



APPENDIX D

**ASCE Task Committee for Life Member Forums (TCLMF)  
Questionnaire for Life Members  
March 2008**

Brief Introduction: In order to [a] better serve the needs of our Life members and [b] integrate Section/Branch Life Members into our activities and operations, the \_\_\_\_\_ Section/Branch is exploring the establishment of an active Life Member Group. Please complete this brief questionnaire to help our Section and Branch better address your needs and expectations.

1. Would you be interested in serving our Section/Branch in one of the following capacities: PE mentor, Future Cities advisor/judge, technical group advisor, Section/Branch report card preparation, etc. ....(enter other roles as previously defined in preliminary questionnaire here)?

Yes No

2. Would you like to attend periodic social or technical meetings with other Life Members?

Yes No

3. Would you require special travel accommodations to enable your attendance at Life Member functions?

Yes No

4. Could you provide transportation to meetings/functions for other Life Members who require assistance?

Yes No

5. Would you be willing to serve as a point-of-contact in assisting the \_\_\_\_\_ Section/Branch in reaching other Life Members?

Yes    No

6. Please provide any comments/suggestions you may have in aiding us in the formation of a Life Member Group:

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## APPENDIX E

Congratulations New Life Member!

The [blank] Section/Branch congratulates you on achieving the status of Life Member. As a Life Member, you have been recognized by ASCE for your years of working in the profession of Civil Engineering as well as your membership and service within ASCE.

At the next Section/Branch meeting (or annual meeting) you and a guest will be our guests to present you with a Life Member certificate. We also will present a summary of your engineering career so we would appreciate biographical information about your career in Civil Engineering, awards received, and family information that you would like us to share.

The [blank] Section/Branch has also formed the [blank] Section/Branch Life Member [Group/Committee/Forum] to provide opportunities for on-going services to our organization. There are many exciting and valuable activities which could benefit from your expertise such as Engineers Week, History and Heritage, Student Chapter Advisor, Mentoring Programs for Students and Younger Members, Section/Branch Speaker's Bureau, the Section/Branch Infrastructure Report Card, and the Disaster Preparedness Program. A questionnaire is attached that will help our Section/Branch identify your specific interests and needs. As Life Members, we hope you are willing to join in our Life Member activities.

A member of our (blank) Section/Branch Life Member [Group/Committee/Forum] will contact Life members that respond to the questionnaire within the next two to three weeks. We will discuss the volunteer opportunities that are available in our organization and the activities of our [blank] Section/Branch Life Member [Group/Committee/Forum].

We look forward to working with you to increase Life Member involvement in the [blank] Section/Branch

Congratulations again!

Dear Life Member!

As a Life Member, you have been recognized by ASCE for your years working in the profession of Civil Engineering as well as your membership and service within ASCE. But it doesn't stop there. We, in the [blank] Section/Branch, also want you to know that we value your experience and long service to the Civil Engineering profession and to ASCE. That is why we are in the process of forming the [blank] Section/Branch Life Member [Group/Committee/Forum].

We have identified several exciting and important activities that Life Members could contribute such as Engineers Week, History and Heritage, Student Chapter Advisor, Mentoring Programs for Students and Younger Members, Section/Branch Speaker's Bureau, the Section/Branch Infrastructure Report Card, and the Disaster Preparedness Program. If you would like to participate in any of the activities listed above, we would like to hear from you. A questionnaire is attached that will help our Section/Branch Executive Board identify your specific interests and needs. We are also looking for Life Members willing to help us form a [blank] Section/Branch Life Member [Group/Committee/Forum].

A member of our (blank) Section/Branch Executive Board will contact members that respond to the questionnaire within the next two to three weeks to discuss the volunteer opportunities that are available in our organization and to discuss plans to form a [blank] Section/Branch Life Member [Group/Committee/Forum]. .

We look forward to working with you to increase Life Member involvement in the [blank] Section/Branch.

Sincerely,